



ROBERT SCHUMAN INSTITUTE

WHO WE ARE

The Robert Schuman Institute (RSI) is the European educational centre for politicians and parties belonging to the political family of the European People's Party (EPP).



While many EPP parties have their own foundations and training institutions, RSI is unique in focusing on the European level. Our seminars, trainings and conferences involve participants, speakers and cooperation partners from several countries.

Training is not a sideline activity in politics. It is responsibility for the formation of politicians, investment in the next generation political party, but also a must for winning the upcoming election. In the EU's neighbourhood it is about raising the new pro-

European elite with centre-right convictions and ensuring their countries keep on track even when the first euphoric moments of transition have passed.

RSI fulfils its mission by acting through cooperation. Not only does it work with the EPP organisations in Brussels but also with the training institutes and foundations from member parties both inside and outside the EU. The number of partners is growing annually and we are open to further joint initiatives.



MISSION

Since 1991
the RSI has been
promoting the idea of
a united Europe and the
basic values of the EPP / Christian
Democracy, supporting the process of democratic
transformation, the development of civil societies and of the
EPP affiliated parties through education and training.

RSI also facilitates the information flow between EU members,
accession countries and other European states through building
a cross-border network between international participants and
speakers sharing the same values and political orientation.

for political parties, bringing together professional content, awareness to political contexts, and relevant experience sharing

impact the political culture by organising seminars, trainings and conferences

train concrete policy
and practical skills of
young politicians

enable regional cooperation by **creating an active network** of EPP politicians

strengthen the EU related competences of party staff and young politicians

offer expertise to our stakeholders, such as the EPP and its Working Groups, the EPP Group in the European Parliament as well as the Robert Schuman Foundation (LUX)

facilitate the exchange
of political visions and
political practices

support the campaign organisations on the national and local level by training staff, sharing recent experience and study visit opportunities

provide an **insider view** on centre-right perspectives during the Brussels experience

maintain an **active alumni network** that comprises the future political elites



WHERE OUR EXPERTISE COMES FROM

The Institute has been working for more than 20 years on the development of democracy, civil society and the (potential) EPP political parties in Central, Eastern and South-Eastern Europe.

In the 1990s the RSI focused on educational programs enhancing the democratic transition in Central Europe and strengthening newly founded EPP sister parties. The RSI represented a unique instrument from a European level political family.

At the next stages, before the EU enlargements of 2004/2007/2013 RSI helped to prepare potential members of the EPP Group, parliamentary officials and assistants from the candidate states through 177 different training events. Additionally, between 2002 and 2010 RSI ran the Education Centre (CET) of the EPP Group. Therefore, RSI is also highly experienced in organising educational activities in a European institutional framework.

The output of RSI's educational activities over the last 5 years (2011-15)

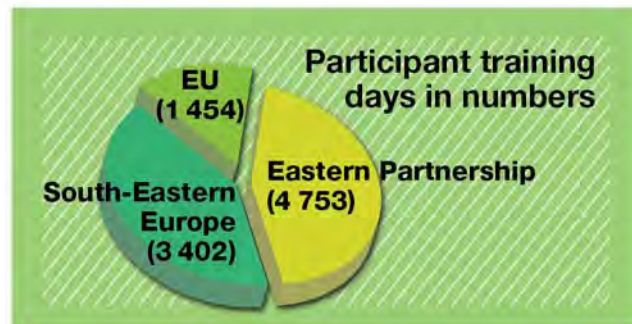
amounted to **9 503** participant days of trainings for

2 303 individuals,

benefiting **68** different parties in

35 countries.

In this way we supported partners and built networks in all potential accession and Eastern Partnership countries as well as most EU Member States.



Since 2003 the clear membership perspectives of the Western Balkans and the need for democratic stabilisation of Eastern European countries also came into focus within the framework of the Neighbourhood Policy. RSI acted on these developments.

RESULTS OF RSI ACTIVITIES

Our alumni successfully acquired positions



on the **national level**: deputy prime ministers, government ministers, secretaries of state, MPs, ambassadors, directors of party foundations, advisers in ministries and national parliaments, local councillors, party board members



on the **international level**, in **EU Institutions**: MEPs and MEP assistants, in the secretariat of the EPP Group in the EP, advisers in the European Commission, in permanent representations



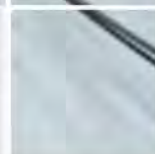
We contributed to the development of successful organisations:



establishment of new associations within party frameworks (for women, youth, students, farmers etc.), based on the experience from the seminars, that also potentially strengthen the official associations of EPP



new institutes for political education were established by RSI alumni and we also supported member parties in developing their own capacities



effective teams assisting the work of elected representatives, from local party branches to parliamentary groups



slovensčina

français

301

EUROPEAN EXPERIENCE

The EPP family has always been a driving force of building the European Union. Today that includes overcoming a rising Eurosceptic populism and getting back into the driver's seat regarding foreign and security policy for our immediate neighbourhood. Ensuring the delivery of European policies needs new initiatives as well as well-prepared professional staff and institutions.

RSI contributes for

- referendum/election campaign teams
- training EPP value-based policy making
- specific policy discussion: tackling youth unemployment; sustainable social, environmental and economic policy making
- first-hand experiences to sister party staff, MPs and parliamentary advisers in non-EU countries
- professional contact building, as between members and advisers of the European and national parliaments
- training EPP value-based policy making, with an EPP perspective

President of RSI Doris Pack, MEPai



//////////////////////////////////// EPP HQ
//////////////////////////////////// EPP GROUP
//////////////////////////////////// COUNCIL
//////////////////////////////////// COMMISSION
//////////////////////////////////// CoR
//////////////////////////////////// WMCES
//////////////////////////////////// PROGRESS REPORT
//////////////////////////////////// NETWORK
//////////////////////////////////// DECISION MAKERS
//////////////////////////////////// INSIGHT
//////////////////////////////////// LOBBYING
//////////////////////////////////// CFSP
//////////////////////////////////// ACCESSION CRITERIA
//////////////////////////////////// THINK-TANKS
//////////////////////////////////// ASSOCIATIONS
//////////////////////////////////// MEDIA RELATIONS
//////////////////////////////////// CURRENT CHALLENGES
//////////////////////////////////// WORKING GROUP
//////////////////////////////////// REFERENDUM
//////////////////////////////////// EXCHANGE
//////////////////////////////////// POLICY

EUROPEAN EXPERIENCE

Over the past 5 years RSI trained 172 assistants for 102 MEP offices in the EPP Group, supported the Croatian accession at the time of referendum preparations and also trained 14 advisers and assistants for the national delegation in the EPP Group. We helped the work of 21 parties and parliamentary groups in non-EU countries with MP visitor programs to the EPP Group and staff trainings for a better understanding of European processes, institutions and the political family's network within them.



Thomas Benedikt Thaler

Head of Office of
Paul Rübig MEP

Unlike comparable seminars, they did not only offer theoretical explanations, but also gave us precious practical information about the day-to-day work. It served as an excellent opportunity to meet with our policy advisers and colleagues from other MEP offices.



We familiarized representatives of newly accepted EPP member parties with EPP values, the latest platform and value-based policy making.

RSI's last alumni conference reflected the responsibility of European statesmen and politicians. We dedicated specific panels to rethink European institutions and policies, the EPP family's messages for the 2014 elections, and also the values and leadership for 21st century politics.

Cooperation partners



PARTY BUILDING

RSI plays an active role in integrating potential new members of the EPP family, demonstrating EPP values and their implementation into policy making, building networks with EPP associations, institutions and other international structures. Our training courses, study visits and practical experience exchanges also support the development of organisations according to specific needs. Let it be strategy development for local branches, application of databases, setting up of internal organisations (for women, farmers, SME, students, etc.), a web 2.0 presence or rethinking work with international media or internal communications.



Nighina Azizov
Former Deputy
Minister of Labour,
Social Protection
and Family

*Politics is no profession,
it is decision making
and it leads to change.
RSI convinced me that
everything you learn in
training must be also
communicated to others:
dare to share. So, I am
doing seminars for
PLDM members and I
know that this makes
me successful.*



//////////////////// BIG DATA
//////////////////// VALUE-BASED POLICY
//////////////////// STRATEGY
//////////////////// TACTICS
//////////////////// REPRESENTATION
//////////////////// WEB 2.0
//////////////////// COORDINATION
//////////////////// TARGET GROUPS
//////////////////// MANAGEMENT SKILLS
//////////////////// ADVOCACY
//////////////////// ISSUE MANAGEMENT
//////////////////// EFFECTIVE MEETINGS
//////////////////// GET-OUT-THE-VOTE
//////////////////// VOLUNTEERS
//////////////////// EQUAL OPPORTUNITIES

PARTY BUILDING

Over the past 5 years we trained delegates of 20 different political parties in order to effect changes in their organisations and to build modern and effective political parties. Our programs strengthened the competences and the appeal of municipal political groups in Ukraine and Bosnia-Herzegovina in particular. At the same time RSI supported newcomers into the political spotlight and first-time elected politicians by developing practical skills.

A specific field where our participants made a remarkable impact is the influence and the involvement of women in politics. RSI alumni have established new national and local level organisations in Bosnia-Herzegovina, Georgia, Moldova, Serbia and Ukraine and successfully stood as candidates from municipal level to national politics.



Azra Šulić
Municipal Councillor
and local Vice
President of the
Party of Democratic
Action in Ključ,
Bosnia-Herzegovina

The outcome of my RSI mentorship program today is that many women are engaged in political activities. Some of them have become directors and managers in institutions and businesses in which positions are usually held by men. These improvements are minor to bring to the light a great change, but they are a good start for a more modern, democratic and open-minded political environment.



Cooperation partners



DEMOCRACY DEVELOPMENT

RSI especially focuses on training new generations of democratic politicians and local leaders, also by giving upcoming youth a broader European perspective on the contemporary challenges. Next to the promotion of European values we work with the challenges of establishing democratic political culture and ideology-based parties with strong grassroots. One particularly emphasized principle for our thematic trainings is the rule of law.

Belarus is admittedly one of the challenging environments to work in: RSI continues to engage the young, mid-level functionaries of the democratic opposition for annual leadership trainings. Former participants from neighbouring countries are able to make a very important contribution with their experience transfer as trainers. With the longer term in mind we also provide party advisers with opportunities to visit Brussels and learn more on cooperation opportunities with European institutions and the EPP structures.



//////////////////// RULE OF LAW
//////////////////// MINORITY RIGHTS
//////////////////// GENDER EQUALITY
//////////////////// SUBSIDIARITY
//////////////////// SUSTAINABILITY
//////////////////// ACCOUNTABILITY
//////////////////// NORMS
//////////////////// EPP PLATFORM
//////////////////// ANTI-CORRUPTION
//////////////////// VALUES
//////////////////// INTEGRITY
//////////////////// SOVEREIGNTY
//////////////////// PLURALISM
//////////////////// CIVIL SOCIETY
//////////////////// CONSTITUTIONALISM
//////////////////// PARTICIPATION
//////////////////// GOOD GOVERNANCE

DEMOCRACY DEVELOPMENT



From the broader region of Eastern and South-Eastern Europe we annually bring together 20 selected young leaders of EPP parties for a series of educational activities, including an entire week on fundamentals of a democracy. This project continues to produce the highest number of alumni career promotions in different fields of public life from NGO leaders through parliamentary advisers to government ministers, for over 20 years.

Our alumni from Ukraine at the same time have been involved in civic pre-election screening and rating of candidates. Prominent organisers of the Euromaidan movement are now pro-European opinion leaders of the country. One of our most successful projects however is to support municipal politicians from all centre-right parties. Over the last 5 years 264 councillors from all regions of the country received 2 140 participant days of training and 1 640 participant days of study visits in EU member states with direct effect on the quality and integrity of their daily work.



Alisa Ruban
International Secretary
for Democratic Alliance,
Ukraine,
Co-Founder of
Ukrainian Centre
for European Policy

Robert Schuman Institute is not simply providing political education to young politicians from Ukraine, it shows us an example that politics can be done differently. By raising relevant issues which we face in our country RSI shows us how we can deal with them by using the best European practice and experience.

Cooperation partners



POLITICAL COMMUNICATION

The RSI assists with the preparation of EPP party politicians and staff for effective media relations and campaigns from the local through the national to the European level. By organising study trips, workshops, seminars and trainings, the Institute also brings together experts of EPP parties in a specialist network, where we reflect recent experience and share cutting-edge expertise.

On the international level we helped partners from Danube Strategy countries in communicating European issues to local audiences and domestic issues to international media. In the context of the 2014 European Parliamentary elections we also facilitate exchange between sister parties in Central

Europe regarding the positions in the member states and the institutions of the EPP family in Brussels, challenges from Eurosceptic populism, and possible directions for an improved communication strategy.



Bálint Porcsalmai
Consultant of
DAHR / RMDSZ

Throughout the years I became a trainer myself – I help candidates, decision makers and activists to build strong organisations, to communicate better and to run efficient campaigns. We all know that elections are won on the “field” not in the seminar rooms. Although on well-

structured trainings you get essential knowledge and years-long experience compressed in a few hours of lecture – in a campaign that’s solid gold. At the end of the day by training future leaders I try to pass on what I had the privilege to learn and experience many years ago in a small seminar room in Budapest.

//////////////////// EUROSCPTICISM
//////////////////// CAMPAIGN
//////////////////// INTERNAL COMMUNICATION
//////////////////// PROFILE
//////////////////// NEW MEDIA
//////////////////// EU2019
//////////////////// CITIZENS
//////////////////// CANDIDATES
//////////////////// MESSAGE
//////////////////// TARGETING
//////////////////// ISSUE MANAGEMENT
//////////////////// DOOR-TO-DOOR

POLITICAL COMMUNICATION

In order to match theory with practice, the Institute organised several study visits. Campaign team members got first-hand information and good insight into the French presidential and the Austrian parliamentary election campaign. Also, we bring external expertise to field organisations, as in Moldova.

Furthermore, the RSI provides basic political communication trainings, including public speaking skills and fundamentals for local politics for local councillor candidates. The aim is to support newcomers to the political spotlight, with a strong focus on youth and women. This grassroots work assistance, particularly in Bosnia-Herzegovina, boosts efficiency in community work, and also provides a pool of potential for municipal leaders and candidates.



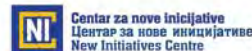
Ivana Grbić
Media Adviser to
the Director of
Public Investment
Management Office,
Government of
Serbia

You get a chance to learn from people who know and matter, from other participants' experience who become your friends at the end. You get the chance to share your thoughts and knowledge among friends. And after RSI courses your network is bigger and stronger.

My first RSI training was in 2004, shortly after my party chose me from 20 other candidates to be a spokesperson. I remember that I was scared to death, but the course was an icebreaker. After that, in coffee break, long time before Obama, I told myself: Yes I can.

RSI is now like a second home to me. I feel wonderful when I have the opportunity to share my knowledge and experience with young members of sister parties. They always give so much back, and it is always a pleasure when I can work with them.

Cooperation partners



SUSTAINABLE POLICIES

Sustainable development is commonly down-prioritized in the context of transition as well as the current economic crisis. To effectively counter this approach, seminars, trainings and workshops organised by the RSI are aimed to provide practical input to environmental, economic and social policy planning.

We offered content for addressing the concrete challenges of the Danube Strategy Region, South-Eastern and Eastern European countries in fields such as employment, competitiveness, health care or pensions. Having a specific focus on the strategy of the European Union, the RSI seminars support international and regional cooperation by experience exchange and cross-border network building. Our events naturally reflected the EPP values related to sustainability, too.

Through analysing the structured policy development processes, implementing our core principles, reflecting on success stories and other experiences, the participants broaden their expertise.



////////////////////////////////// SUSTAINABILITY
////////////////////////////////// YOUTH
////////////////////////////////// SOCIETY
////////////////////////////////// GREEN ECONOMY
////////////////////////////////// EMIGRATION
////////////////////////////////// ENVIRONMENT
////////////////////////////////// FINANCE
////////////////////////////////// DANUBE STRATEGY
////////////////////////////////// HEALTH
////////////////////////////////// UNEMPLOYMENT
////////////////////////////////// RESPONSIBILITY
////////////////////////////////// PENSIONS
////////////////////////////////// COOPERATION
////////////////////////////////// COMPETITIVENESS
////////////////////////////////// CROSS-BORDER
////////////////////////////////// EDUCATION
////////////////////////////////// PROJECT EVALUATION

SUSTAINABLE POLICIES

Over the last 5 years we trained 83 policy advisers coming from 12 different EU and non-EU countries - next to a large number of youth seminar participants.



Youth unemployment

The RSI continues to pay significant attention to youth unemployment as it is one of the most pressing matters Europe has to face nowadays. Our regional events for Central and South-Eastern Europe include exchange on the situation country-by-country and introducing programs launched for expanding youth employment opportunities - with special regard to disadvantaged groups, public employment and emigration. Our events give a floor to initiatives supporting youth entrepreneurship and the possibilities for better utilizing EU funds. The regional conferences in Sarajevo and Budapest drew a total of 39 participants from 10 different countries.

Cooperation partners



Federico V. Potočník
Former YEPP Deputy
Secretary General

As I see it, the issue with youth unemployment is fairly simple: We don't want welfare plans, we don't want your money. We want to succeed on our own. And we can do it. I explained to the participants of the RSI event on Youth Unemployment that what we at the Youth of the EPP demand from the policy makers is totally doable: to optimise the education system, to simplify bureaucracy, to lower taxes and welcome young entrepreneurs. Establish a basis we can build on. We'll do the rest.



YOUTH LEADERSHIP

Without raising democratic politicians, the established democratic institutions and legal frameworks cannot work. To maintain the high level of the upcoming political elite, the RSI has been providing seminars for young politicians who are committed to the values of pluralist democracy in a Christian Democratic / Centre-Right approach since 1994.

Our curriculum is built upon 3 major themes: basics of a democracy, international and security issues and challenges in the economic and social life. The programs also include skills trainings and address personal development with regard to team building, leadership management, communication and presentation skills, debating skills and protocol training.



Vaidas Augunas
Director of EDUCATIO
Institute, Lithuania

The course gave me so much knowledge about politics, economics, security and European affairs, not to mention the skills of public appearance. The most important thing is that the Young Leaders course gives is the ability to work in the international environment, to make and keep up

with the new contacts and think in the European way. It was a great input into my professional development that later on led me to the career in YEPP and hitched me to establish EDUCATIO Institute back home.

////////////////////////////////// LEADERSHIP
////////////////////////////////// GLOBALISATION
////////////////////////////////// FINANCE
////////////////////////////////// DEMOGRAPHY
////////////////////////////////// EPP
////////////////////////////////// MIGRATION
////////////////////////////////// EU
////////////////////////////////// TAXATION
////////////////////////////////// DEMOCRACY
////////////////////////////////// NATO
////////////////////////////////// MINORITY
////////////////////////////////// FDI
////////////////////////////////// ENERGY
////////////////////////////////// SME
////////////////////////////////// SECURITY
////////////////////////////////// SUBSIDIARITY
////////////////////////////////// RESPONSIBILITY
////////////////////////////////// NETWORKING
////////////////////////////////// WELFARE
////////////////////////////////// CONFLICT
////////////////////////////////// DEBATE

YOUTH LEADERSHIP

At the same time we pay attention to the key specific challenges of the youth in politics and the policy issues affecting them. That is why we regularly train young inexperienced candidates and first-time elected officials from the local and the national level. RSI also launches topical regional conferences and exchange platforms for this target group.

The Institute puts special emphasis on organising trainings for current Ukrainian and Belarusian opposition activist and local or mid-level leaders. The need to educate and reinforce young politicians is essential in both countries with special regard to the current political environment. And there is also a need for cooperation among democratic forces.

As an outcome of our activities, we now have a high number of successful young leaders among our alumni, including government officials, members of parliaments, diplomatic corps, European institutions, international organisations, party functionaries and founders of political training institutes.

YEPP and EDS are our close partners in working with young leaders.

Cooperation partners



Vasko Naumovski
Ambassador of Macedonia to the United States of America, former Macedonian Deputy Prime Minister, VMRO-DPMNE

I have attended many seminars, courses and trainings around the world - but only very few can be compared to the YL series. The things I have learned there were useful for me in many areas - democracy and ideology, communication and presentation techniques, team building, protocol and time management, etc. Even as a Deputy

Prime Minister with many professional advisers in these fields, the notebooks from the RSI seminars were always in my office.







ROBERT SCHUMAN FOUNDATION
FOR COOPERATION BETWEEN
CHRISTIAN DEMOCRATS IN EUROPE



STAKEHOLDERS OF RSI

Robert Schuman Foundation, Luxembourg

Since the establishment of RSI the Foundation has been a key pillar of support for the Institute's work. Funding from RSF ensures the functioning of RSI office.

Wilfried Martens Centre for European Studies

WMCES and RSI coordinate their work to support the democratic political development in EU and non-EU countries. The main institutional profiles, think-tank work and educational activities naturally complement one another. RSI contributes to the work of WMCES by arranging educational events which are designed to elaborate and disseminate the ideas introduced in WMCES publications on current political issues.

Eduardo Frei Foundation

A founding member of RSI, for the last several years EFF has been the sponsor of the most extensive single activity of RSI; that is the "Young Leaders" series of courses, now offered for the XXII time. Dutch volunteer trainers are key contributors to other RSI projects, too.

European People's Party

EPP is one of the founders of RSI. The Institute is the educational centre for politicians / parties belonging to the entire political family. EPP's annual financial support ensures the functioning of the RSI office. In turn, RSI supports the activities of EPP Working Group III responsible for membership and enlargement via feedback from our relevant activities and meetings with our alumni network during fact finding missions.

PARTNERS FOR ACTIVITY BASED COOPERATION

Political Academy of the Austrian People's Party

PolAk participates in multilateral cooperation projects. Introduction of EU institutions, political communication, international media work and campaigning are the subjects of the common activities.

EPP Group in the European Parliament

Since the early 1990s there has always been a strong linkage between EPP Group and RSI. RSI was actively involved in supporting EPP parties in Central Europe to get well prepared politicians and advisers joining the Group after the enlargements in 2004/2007/2013. For 13 years RSI arranged educational activities on the Group's behalf.

Hanns Seidel Stiftung

HSS recently supported communication skills trainings for young politicians in Central, Eastern and South-Eastern Europe. Our common activities in Bosnia and Herzegovina and Romania were organised for all local EPP parties together before and after the local elections.

Christian Democratic International Center

RSI and KIC have been cooperating since the 1990s for the development of Christian Democratic parties in Central and Eastern Europe. In the last several years KIC supported projects aimed at improving women's participation in politics as well as party development on the local level.

Kós Károly Academy Foundation

We work with the political foundation of RMDSZ on party development projects, including use of big data for regular and campaign activities at sister parties in Central Europe.

International Republican Institute

The IRI has been our partner for conferences on political education as well as training of women and local level politicians in Central-Eastern Europe.

New Initiatives Centre

RSI supported the establishment of NIC in order to have a common educational platform for all EPP parties in Bosnia-Herzegovina. RSI events in Bosnia-Herzegovina are organised in close cooperation with NIC.



Konrad-Adenauer-Stiftung

RSI has a strong activity based cooperation with the Hungarian KAS office on sustainable policy development, media management and skills trainings. Other KAS offices are also important partners in delegating participants to the seminars and giving

first-hand information about the local political developments. The EU office regularly hosts our Brussels visitor groups.

Foundation for a Civic Hungary

Common events have a special focus on current common challenges of Central European countries, such as youth unemployment and how to bring European issues closer to the citizens.



LOCAL PARTNERS FOR COOPERATION

Institute of Political Education

IPO together with RSI aims to support the development of parliamentary democracy and local self-governance, the European integration of Ukraine and the promotion of Christian Democratic / EPP values in its politics.

EDUCATIO Institute for Development and Trainings

Educational events for young representatives of the Belarusian democratic opposition are organised in close cooperation with them, in Lithuania.

WORKING WITH OUR ALUMNI NETWORK

Professional **network building** among our international participants and speakers, politicians is of a high priority for RSI. This is an important contribution to regional cooperation, at times reconciliation, and also collaboration within the EPP family.

Our facebook page at **www.facebook.com/schuman.institute** facilitates connections and spreads information on upcoming political education activities not only via RSI but also partner institutions.

There is nothing like a face-to-face contact and a personal experience. Therefore we organise regular **alumni conferences** every 2 or 3 years in Budapest, attended by over 100 former participants every time.

We organise **follow-up study visits** for selected members of thematic seminars. Participants of different 'party development' seminar groups observed and learnt from the Austrian parliamentary campaign of the sister party ÖVP. 'Women and political influence' project alumni travelled to Stockholm for an experience exchange with Swedish politicians and NGOs. Meanwhile we also arranged meetings between members of **EPP fact finding missions** to Skopje, Kiev, Belgrade and Bratislava and former RSI participants to discuss current developments and the perspective of the upcoming generation of political leaders.



On another level, our accomplished alumni are often welcomed back as volunteer speakers and trainers, giving back to the next generation. In 2015 alone 28 alumni spoke to RSI audiences, some of them multiple times.

2011 XVII Young Leaders 3. Challenges in the Economic and Social Life / Gender, Inequalities, Representation / Gender and Political Leadership / Building up an Efficient Political Platform / Negotiation Training / Local Self-Government: Step to efficiency I. / Coordination, Cooperation and Communication Within and Outside the Party / Debating Training / How Europe Works: First Hand Perspective on EU Institutions: Introduction course / Local Self-Government: Step to Efficiency II. / Leadership in Democracy: Upbringing Internal Capabilities / Rule of Law and Legal Awareness / Leadership in Democracy: Upbringing External Capabilities / How Europe Works: First Hand Perspective on EU Institutions: Field Trip / XVIII. Young Leaders 1. Basics of a Democracy / Political Communication and Public Speaking for Newcomers in the Political Spotlight I. / MEP Assistant Training I. / Local Self-Government – A Step to Efficiency III. / Gender in Politics 2009-2011: Mentorship Programme / MEP Assistant Training II. / Policy Making in the EU – Mainstreams of the EPP Group: Pro-European Information Event Prior to the Croatian EU accession / Trainer Training on Political Communication / XVIII. Young Leaders 2. International and Security Issues / Political Communication and Public Speaking for Newcomers in the Political Spotlight II. / Political Communication and Public Speaking for Politically Active Women / Gender in Politics 2009-2011: Mentorship Programme **2012** XVIII Young Leaders 3. Challenges in the Economic and Social Life / Gender in Politics 2009-2011: Mentorship Programme / Local Self-Government: A Step Towards Effectiveness - for Women Councillors I. / MEP Assistant Training I. / MEP Assistant Training II. / Local Self-Government: A Step Towards Effectiveness - for Women Councillors II. / Study Trip Organized at the Occasion of the French Presidential Campaign / Women and Political Influence: Organising Effective Outreach I. / How Europe Works: A First-Hand Perspective on EU Institutions Introduction / Leadership in a Democracy I. / Political Communication for Newcomers in the Political Spotlight / Rule of Law and Legal Awareness - Leadership Training / Women and Political Influence: Showing Political Leadership II. / Leadership in a Democracy II. / How Europe Works: A First-Hand Perspective on EU Institutions Study Visit / Developing Project Evaluation Competences for Decision Makers in the Regional and Local Level / Effective International Media Work: Organising International Media Relations of a Party I. / MEP Assistant Training for Croatian Parties Belonging to the EPP family I. / XIX. Young Leaders 1. Basics of a Democracy / MEP Assistant Training I. / Effective International Media Work: Preparing for Effective Communication II. / MEP Assistant Training II. / MEP Assistant Training for Croatian Parties Belonging to the EPP family II. / XIX. Young Leaders 2. International and Security Issues / YEPP Study Days: European Answers to Youth Challenges / Regional Cooperation and European Integration Fighting Youth Unemployment in the Region / Party Development on the Local Level / Women and Political Influence: Meeting with Stakeholders: Ukraine **2013** XIX Young Leaders 3. Challenges in the Economic and Social Life / Manufacture of European Politics / Meeting of RSI Macedonian Alumni Organised During the EPP Visit / Women and Political Influence: Agenda Setting / Internship: MEP Assistant Training for Croatian Parties belonging to EPP family / Women and Political Influence 2012-2014: Round Table Discussion with PLDM Women / Women and Political Influence: Coalition Building / Environmental Dimension of Policy Making: Sustainable Development in Danube Strategy Countries / How Europe Works: A First-Hand Perspective on EU Institutions: Introduction / RSI Alumni Conference / Toolbox for First-Time Elected Municipal Councillors / Meeting Social and Economic Policy Challenges in the Danube Region: Sustainable Development in Danube Strategy Countries / Fighting Youth Unemployment: Regional Workshop / How Europe Works: A First-Hand Perspective on EU Institutions: Study Visit / Leadership for Value Based Policy / How Europe Works: A First-Hand Perspective on EU Institutions: Introduction / Leadership for Value Based Policy / How Europe Works: A First-Hand Perspective on EU Institutions: Study Visit / Follow-up Workshop for Party Development on the Local Level: Study Visit of the Austrian Parliamentary Election Campaign / XX. Young Leaders 1. Basics of a Democracy / MEP Assistant Training I. / MEP Assistant Training II. / Women and Political Influence: Study Visit to the Swedish Christian Democrats / XX. Young Leaders 2. International and Security Issues / EU Enlargement: Towards the Western Balkans / European Integration via the Parliamentary Dimension / Communicating Europe from a Centre Right Perspective / How European Partnership Works: for Eastern European Parliamentary Advisors / Party Development on the Local Level: Strategic Planning 2014 XX. Young Leaders 3. Challenges in the Economic and Social Life / How Europe Works: A First-Hand Perspective on EU Institutions, Introduction / Democratic Functioning of the EP: Visitor Programme for MPs in Eastern Partnership Countries / Europe by Own Eyes / Expert Consultation on Regional Development with Parliamentary Advisors from SEE / How Europe Works: A First-Hand Perspective on EU Institutions, Study Visit / European Union from a Youth Perspective in 2014 / Communication Skills Training for Young Politicians / Women and Political Influence Seminar 1: Standing as a Candidate / Belarusian Democracy Support: Effective Engagement of Citizens and Grassroots Organisations in Belarus / Manufacture of European Politics **2014** Study Visit to Hungary Slovakia and Poland / Women and Political Influence Seminar 2: Policy Making / Strategic Development of the UNM Women's Organisation / XXI. Young Leaders 1. Basics of a Democracy / Training Female Parliamentary Candidates for PLDM / How Europe Works: First Hand Perspective on EU Institution, Introduction / Party Development on the Local Level / Debating Skills Training / Energy and Environmental Policy: Shared Interests and Opportunities in the Central European Region / XXI. Young Leaders 2. International and Security Issues / How Europe Works: First Hand Perspective on EU Institution Study Visit / Negotiation Skills Training / Citycraft Institute / Europe by Own Eyes **2015** XXI. Young Leaders 3. Challenges in the Economic and Social Life / Europe by Own Eyes / Europe by Own Eyes for Ukrainian Students / Citychangers: Sustainable Development on the Local Level 1. Responsible Use of Natural and Energy Resources / Reinforcing Women's Participation in Politics / How Europe Works: Introduction / Citychangers: Sustainable Development on the Local Level 2. 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